



TOKYO BOEKI GROUP PROFILE

TOKYO BOEKI GROUP

KYOBASHI EDOGRAND, 2-2-1 Kyobashi, Chuo-ku, Tokyo 104-0031 Japan

TEL. +81-3-6633-5263

<https://www.tokyo-boeki.co.jp/>



Tokyo Boeki Group moves forward toward the future by connecting people, resources, technologies and ideas.

CORE VALUE

The Spirit of Management Participated by All

PURPOSE

Move, together.
Inspire, society.
Together, to a new stage.

ACTION GUIDELINES

Pioneer

We aspire to drive growth for ourselves and for our customers, through embracing trends and challenging opportunities for the future.

Co-create

We aspire to shape new value, through co-creating beyond traditional boundaries.

Breakthrough

We aspire to achieve unprecedented success and accomplishments, through grit and acting with self-determination.

Integrity

We aspire to contribute to a more sustainable society, through building trust and by tackling challenges with integrity for our customers and society.

Open-hearted

We aspire to create an open-hearted work environment through dialogue where everyone respects each individual's values and expresses opinions.

GROUP LOGO



The design resembles a decomposition of the letters T and B of Tokyo Boeki, and represents the Tokyo Boeki Group's continued growth through the accumulation of people, knowledge, experience, technology, ideas, business, innovation and all other elements. The fact that the vertical and horizontal bars of the T and the curve and vertical bar of the B are slightly separated shows that Tokyo Boeki Group is made up of an accumulation of various elements, and that there is always room for growth.

Together, to a new stage. By creating new values starting from social challenges, we will continue our transformation into a business development Shosha group.

Thank you very much for your continued support and patronage.

We, Tokyo Boeki Group, are an independent corporate group consisting of domestic and overseas operating companies with diverse characteristics under Tokyo Boeki Holdings Corporation. With the "Spirit of Management Participated by All" at its core, which fosters a sense of unity within the group, the company promotes management that brings together the collective strengths of the group while each operating company develops its business autonomously and thrives.

Fiscal 2025 was marked by continued uncertainty in the global economy. Due to the impact of U.S. tariff policies, concerns over economic stagnation in Europe, and weak domestic demand in China, global economic condition remained clouded throughout the year. In addition, heightened tensions in the Middle East affected resource prices and added to market volatility. Meanwhile, in Japan, although some weakness was seen in external demand, personal consumption recovered on the back of improvements in employment and income conditions driven by wage increases, and, together with increased capital investment supported by the resilience of corporate earnings, the economy maintained a moderate recovery driven primarily by domestic demand.

In this environment, we are accelerating the creation of new business values starting from social challenges, while addressing both cultural and structural aspects of organization, to promote our transformation into a "business development Shosha group."

In addition to embedding our new Management Philosophy throughout the group and strengthening human resource development, we are driving the development of a system that continues to evolve in response to change through deeper segment management and the advancement of our management foundation.

Through these transformations, we will enhance the growth potential of the entire group and lead to further improvement in corporate value. In an era when the pace of change is accelerating, we will not stand still, but will continue moving forward with an eye always on the future.

Guided by our belief in "moving forward together," we will continue taking on challenges so that we remain a business group that continues to meet the expectations of our customers, society, and employees.



Representative Director
President and Tokyo Boeki Group CEO

Hideshige Tsubouchi

Overview of the group

Company Outline

(As of March 31, 2026)

Tokyo Boeki Group	Tokyo Boeki Holdings Corporation and 16 group companies 17 companies in total
Established	October 30, 1947
Capital Stock	5.0 billion yen (Shareholders' equity: 43 billion yen)
Employees	1,264
Head Office (Pure holding company)	Tokyo Boeki Holdings Corporation KYOBASHI EDOGRAND 2-2-1 Kyobashi, Chuo-ku, Tokyo, 104-0031 Japan

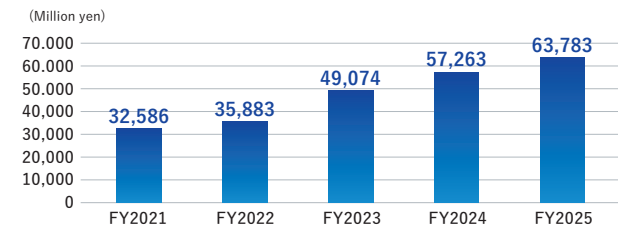
Executives of Tokyo Boeki Holdings Corporation

(As of June 26, 2026)

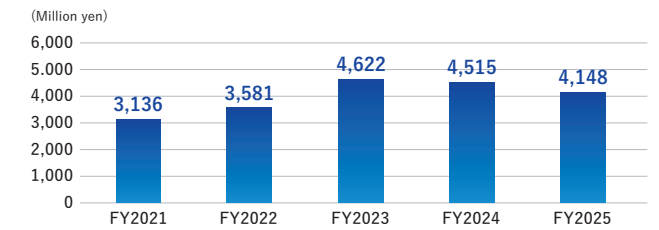
Board of Directors	
Representative Director and President, Tokyo Boeki Group CEO	Hideshige Tsubouchi
Director and Vice President, CEO of Materials Supply Business Group	Hiroshi Shigezumi
Director and Managing Executive Officer	Shingo Nakagawa
Outside Director	Seiji Sato
Auditors	
Full-time Corporate Auditor	Tsunetoshi Sakai
Full-time Corporate Auditor	Masaru Matsuda
Outside Auditor	Miho Numata
Outside Auditor	Kenji Sakurai
Executive Officers	
Managing Executive Officer and CEO of Energy Infrastructure Business Group	Laurent Poidevin
Managing Executive Officer and CEO of Image Solution Business Group	Shokichi Ishimura
Managing Executive Officer and CEO of Smart Manufacturing Business Group	Hirohito Mizuhara
Executive Officer and General Manager of Group Legal Division	Tetsuhiro Mitsui
Executive Officer and General Manager of Group Finance Division	Eiji Namba
Executive Officer and General Manager of Group Administration Division	Sanshiro Nunotani
Executive Officer and General Manager of Group HR Division	Kazunori Takahashi

Financial Review

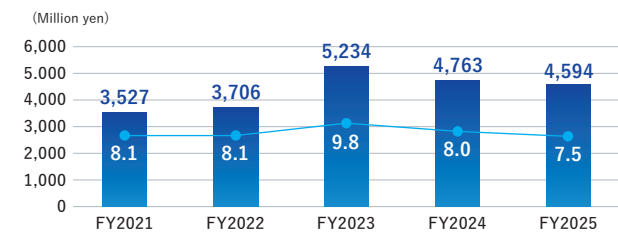
Net Sales



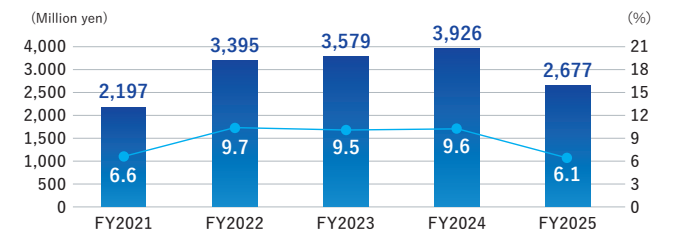
Operating Income



Ordinary Income / ROA



Net Income Attributable to Owners of Parent / ROE



Journey of the Tokyo Boeki Group



Founder Yasuo Matsumiya established Tokyo Boeki Shokai.

Acquired US Chiksan Joint's exclusive agency right for loading arm and started machine import transaction.

Successfully executed barter trading with China for the first time after WW2, Created the TOMAS method.

- Acquired the sole agency in Japan for iron ore from Goa Timbro, India.
- Acquired exclusive agency of Australia B.H.P. for manganese ore.
- The Soviet Union (now Russia) officially approves the Moscow office as the first Japanese trading company.
- Completed Atsugi factory and advanced into the field of measurement and design equipment manufacturing.

- Signed long-term coal import contract with Australia B.H.P. Gregory.
- Invested in Quintette Coal, Canada.
- Established MONITOR PRODUCTS, INC. in New Jersey, USA to enter household appliance business in the country.



Quintet coal basic agreement signing ceremony

- Made transition to "Tokyo Boeki Group Federal Management".
- Changed the company name from Tokyo Boeki Ltd. to Tokyo Boeki Holdings Corporation.
- Increased capital to 3 billion yen in 2013 and to 5 billion yen in 2014.

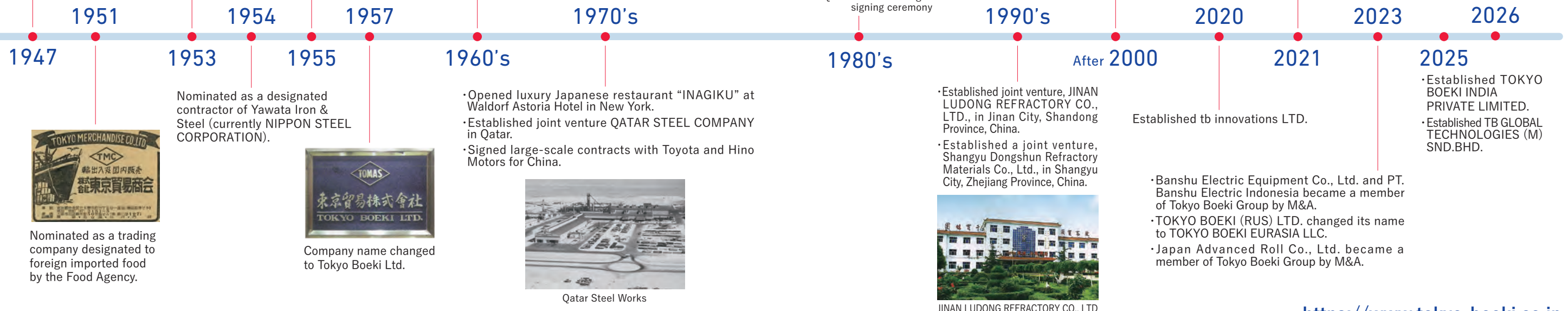


KYOBASHI EDOGRAND

Established TB Global Technologies Ltd. through the merger of Tokyo Boeki Machinery Ltd. and Tokyo Boeki Engineering Ltd.



Established AI Link Ltd.



A business development Shosha group that develops essential infrastructure, supports the advancement of manufacturing, and contributes to the realization of a safe and secure society.

Energy Infrastructure

Provides equipment and system solutions for safe and stable energy supply.

TB Global Technologies Ltd.
TOKYO BOEKI MECHANICS LTD.
TB GLOBAL TECHNOLOGIES (M) SDN. BHD.



Carbon Neutral

Auto mation

Next generation Energy

Safety and Security

Labor Saving

Image Solution

Develops and improves the technologies on image recognition and AI solutions, expanding them into various social fields.

TB-eye Ltd.
AI Link Ltd.



DX

A I

Efficiency

Holding company
TOKYO BOEKI HOLDINGS CORP.

Management of corporate venture funds
tb innova tions LTD.

TOKYO BOEKI INDIA PRIVATE LIMITED
TOKYO BOEKI EURASIA LLC

Smart Manufacturing

Provides solutions to advance manufacturing operations, contributing to the solution of social issues.

TOKYO BOEKI TECHNO-SYSTEM LTD.
TOKYO BOEKI NORTH AMERICA, INC.
TTS (GUANGZHOU) CO., LTD.
TBTS (THAILAND) CO., LTD.
TOKYO BOEKI TECHNO-SYSTEM DE MEXICO, S.A. DE C.V.
TOKYO BOEKI TECHNO-SYSTEM UK LTD.



Virtual Space

IoT

Productivity Improvement

Material Supply

Supplies a wide range of differentiated commercial products and services that support manufacturing, contributing to the development of the manufacturing industry on the global stage.

TOKYO BOEKI MATERIALS LTD.
Japan Advanced Roll Co., Ltd.
TB Banshu Electric Equipment Co., Ltd.
TOKYO BOEKI (CHINA) LTD.
PT. BANSU ELECTRIC INDONESIA





TOKYO BOEKI TECHNO-SYSTEM UK LTD.

The company sells and provides service for three-dimensional measuring machines, related software, and model processing machines for the European market.

TOKYO BOEKI EURASIA LLC

The company opened an office in Moscow in 1959 and established a local subsidiary in 2006. Today it is expanding business into the CIS Central Asian market and provides products and services in various fields such as nanotechnology, natural resources, and energy.

TB Global Technologies Ltd. Qatar Free Zone Branch

Established in 2024. It is engaged in overall sales activities including maintenance of loading arms business in Middle East Area.

TOKYO BOEKI INDIA PRIVATE LIMITED

Established in 2025. While handling domestic sales and import/export operations of various products and services such as industrial machinery and electronic equipment, it also serves as a common base for other group companies. The company aims to further support the promotion of our Indian business.

TBTS (THAILAND) CO., LTD.

Established in Bangkok, Thailand in 2005, the company continues to grow as a core base for the Southeast Asian market. It has a proven track record of selling various equipment, mainly to Japanese automobile manufacturers, and contributes to the industry as an indispensable part of their development departments.

TB Global Technologies Ltd. Singapore Branch

Established in 2017, the company is in charge of the sales, service, marketing research, analysis and customer development of the loading arm business in Southeast Asia.

TB GLOBAL TECHNOLOGIES (M) SDN. BHD.

Established in 2025, the company manufactures, processes, assembles and maintains fluid handling equipment such as loading arms as a manufacturing base for the global market.

JINAN LUDONG REFRACTORY CO., LTD.

Equity-method affiliate(manufacturing and selling refractories)

ELCON BANSHU WIRING SYSTEM PRIVATE LIMITED

Equity-method affiliate (manufacturing wire harnesses)

TOKYO BOEKI (CHINA) LTD.

In 2001, TOMAS Trading (Shanghai) Corp. was established and changed its name to TOKYO BOEKI (CHINA) LTD. in 2009. It handles a wide range of refractories used in the steel industry, raw materials and equipment. As the flagship company that unites the Group's China strategy, it is working to develop new businesses and strengthen business in China.

TTS (GUANGZHOU) CO., LTD.

Established in Guangzhou in 2006 as a Chinese subsidiary of Tokyo Boeki Techno-System Ltd., the company continues to grow as a core base for the Chinese market. In recent years, it has been very active in the Chinese market while its sales of large model processing machines to Chinese automobile manufacturers have increased.

PT. BANSHU ELECTRIC INDONESIA

Established in 1996 as the local subsidiary of TB Banshu Electric Equipment Co., Ltd., the company obtained ISO-9001 certification in 2003. It manufactures wire harnesses, which are used in many motorcycles in Indonesia. With reliable quality, it has earned a high level of trust not only in the mobility industry but also in other fields involving harsh environments such as construction sites and factory lines around the world.

TOKYO BOEKI MATERIALS LTD. Indonesia Jakarta Office

Established in 2010. The office is responsible for developing markets and new suppliers for existing businesses, including the refractory business, as well as studying and researching new businesses.

TOKYO BOEKI NORTH AMERICA, INC.

Established in Detroit, Michigan in 1991 as the U.S. representative office of TOKYO BOEKI TECHNO-SYSTEM LTD. In 2011, the company relocated to Cincinnati, and has continued to grow as a core base for the U.S. market. Its customers are mainly Japanese and U.S. automakers, while aggressively working on new markets outside of the automotive industry.

TOKYO BOEKI TECHNO-SYSTEM DE MEXICO, S.A. DE C.V.

The company was founded in 2013 in Aguascalientes, Mexico, and has been providing sales and services of measuring instruments to automobile manufacturers and suppliers. Aiming to expand business to non-automotive fields, the company will support "Monozukuri" (manufacturing) in the Latin American market and contribute to its development.



Imagination & Creation



TB Global Technologies Ltd.

Overcoming the turbulent energy transition period,
we contribute to the stable supply of energy worldwide

Building on 70 years of technology, we are taking on the challenge of innovation to pave the way to the future

We offer a full range of services, from development to manufacturing, sales, installation and maintenance of equipment essential for the stable supply of energy, including the marine loading arm, a device for loading and unloading fluids such as energy resources. With over 70 years of experience in the loading arm business, we have accumulated technical expertise and built the sales and after-sales service network, and now hold a 100%* share of the domestic market for LNG marine loading arms for ocean-going ships. We are also expanding overseas, and taking advantage of our outstanding technology to participate in a project to develop low-temperature loading and unloading technology for ammonia and liquefied hydrogen.

*TBG research

Main Products and Solutions



Loading Arm



Swivel Joint



Emergency Release System (ERS unit)

We are participating in a project to develop low-temperature handling technology for ammonia and liquefied hydrogen.



Bunkering boom for supplying ammonia fuel to ships
Developed in collaboration with Nippon Yusen Kabushiki Kaisha



Steel tube loading arm for liquefied hydrogen
Developed in collaboration with Kawasaki Heavy Industries, Ltd.
Photo courtesy of Kobe Hydrogen Base (Hy touch Kobe/HySTRA)



Total Service System

Quality Assurance System

Obtained international standard "ISO9001". We operate in accordance with this quality management process and continue to manufacture high-quality, reliable products.



Major Customers

Energy-related industries such as electricity, gas, oil, and petrochemicals

- IHI Group
- JERA Co., Inc.
- ENEOS Holdings, Inc.
- Tokyo Gas Group, etc.



**Provide the Safe
and Secure High-Pressure Gas**

TMEX TOKYO BOEKI MECHANICS LTD.

**We continue to support daily lives by delivering safe
and secure high-pressure gas**

Aiming to be a total service provider

We handle a wide range of products related to high pressure gas equipment, and from among the many products available, we will propose products that meet your needs, procure them, customize them to suit your facilities, and even provide total support including after-sales maintenance. Together with our customers who are striving to make better use of gas and energy, we will continue to provide the harmony of safety, security, and the environment with society.

Delivering safety and security with four strengths

Quick and Flexible Response



We respond to customer needs quickly and flexibly using our many years of maintenance experience and accumulated unique know-how.

Technical Capability



Professional engineers with national qualifications in each field perform maintenance using the optimal techniques. Using measuring instruments and specialized jigs, we carry out preventive maintenance on equipment with our technical expertise.

Proposal Ability



We make suggestions to enable our customers to use their equipment for a long time with peace of mind, and strive to prevent problems from occurring at an early stage. We work closely with our customers to resolve issues.

Service Network



We have sales offices and partner companies throughout the country, enabling us to provide prompt service from Hokkaido to Okinawa. Maintenance can also be performed overseas.

Main Products and Solutions

We were one of the first to introduce compressors and pumps made by Corken Inc., of the United States to the Japanese LPG industry, and for over 50 years our customers have been using them with confidence at filling stations across the country.



Compressor



Pump



Portable Tank
Odor device

Portable tanks are hazardous material containers that combine high airtightness and ease of use, making them ideal for transporting and filling odorants used in odorization equipment. The odorizer is a device that adds an odor to the colorless and odorless manufactured gas.



Challenge to Create the Safe and Secure Society



TB-eye LTD.

With security business at its core, we contribute to the realization of a safe, secure and prosperous society by providing innovative products and services



Pursuing safety and security for customers by expanding our total service network

We do not only sell TB-EYE brand equipment, but also provide a comprehensive range of services from development, design, installation and maintenance, with a focus on the local community. We have 26 bases nationwide, from Sapporo to Naha. We are expanding our attentive service system throughout Japan to give customers peace of mind not only at the time of installation, but also before and after installation.

Main Products and Solutions

Developing a variety of products and services with security as the core business



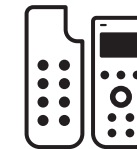
Security Equipment



AI Solutions



Cloud



Intercoms



Entrance and Exit Systems

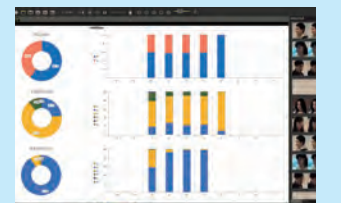


Security Robot

Providing various solutions that utilize AI technology

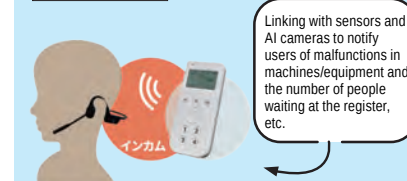
AI Camera

Enhanced security through intrusion detection and other features. Marketing use with crowd detection, age and other attribute discrimination functions, etc.



ClearTalkCom x Video AI x Audio AI

Events detected by AI are notified via intercom



Avatar Security Robot ugo Pro

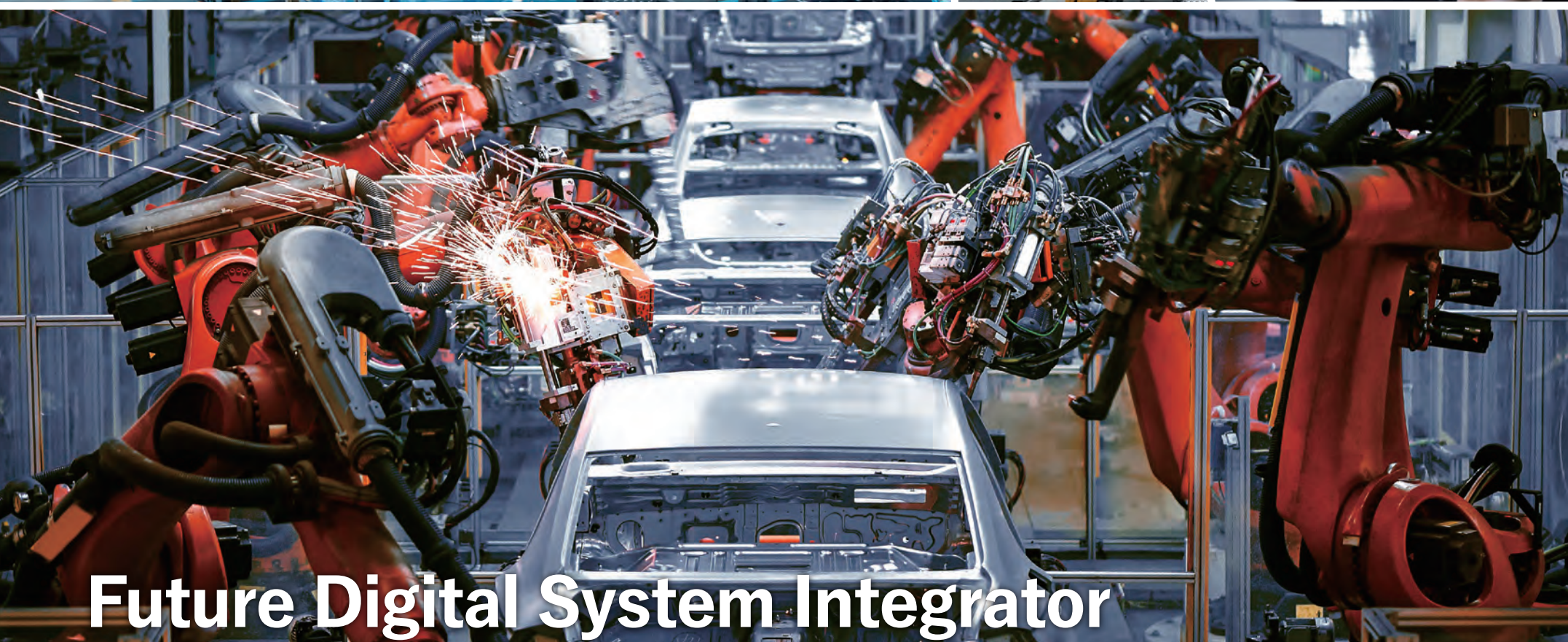
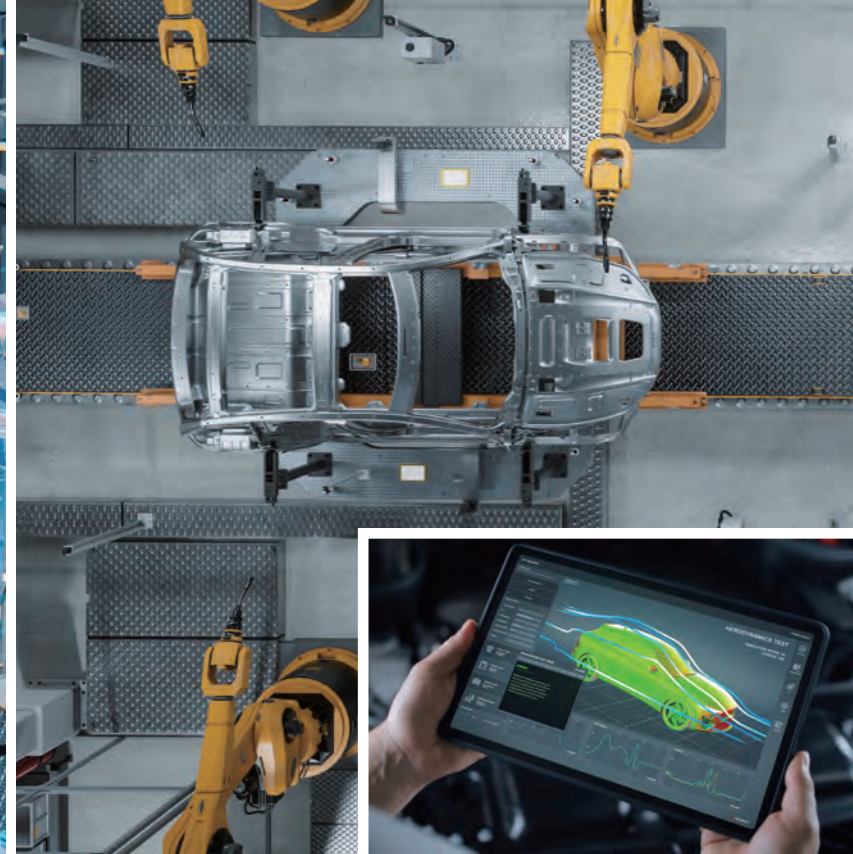
Equipped with AI-based autonomous driving function



Aiming to provide solid results and new value

The number of security cameras we sold in 2024 is approximately 100,000, and the number of properties in which the equipment is installed is approximately 32,000. In addition to our existing security business, we will go beyond the realm of "crime prevention" to realize "efficiency for people" and "labor savings for the future" through our authentication platform and data science that makes full use of AI technology. In addition, AI Link Ltd. was established in 2026. As a company specialized in the sales and proposal of solutions utilizing security equipment, AI, and image analysis technology, the company will provide services across a wide range of fields.





Future Digital System Integrator

TTS TOKYO BOEKI TECHNO-SYSTEM LTD.

Utilizing measurement data,
we contribute to smart manufacturing

CPS* solutions that open up the future and a global support system

We are a system integrator that has strengths in both data utilization (Cyber) and data acquisition (Physical), and can provide solutions that meet the needs of all our customers. We provide 3D measurement solutions that resolve issues in each process of prototyping, testing, production preparation, and mass production in a wide range of industries, including the automotive industry, heavy industry, construction machinery, building and construction, home appliances, and plants. In addition, by utilizing measurement data, we contribute to improving productivity and international competitiveness and realizing sustainable development and production. We are able to provide solutions to our customers' ever-changing problems globally, not just in markets such as manufacturing and construction.

Beyond Japan, we have bases in six other countries: the United States, Thailand, China, Mexico, the United Kingdom, and India, and have established support systems.

*Cyber Physical System


A system integrator
that solves
customer problems


Providing IoT/
DX solutions


Automation System
Proposal


Global Network


Comprehensive
Technical Support

Main Products and Solutions



3D Measurement
of Hot Forged Products



High-precision CAE,
Virtual Inspection Tools,
Virtual Assembly



3D Automatic
Measurement



Ultra-high Speed Model
Processing Machine

Major Customers

AISIN CORPORATION
IHI
ISUZU MOTORS LIMITED
OGIHARA CORPORATION
Olympus Corporation
Kawasaki Heavy Industries, Ltd.
Canon Inc.
KUBOTA Corporation
KOBELCO, LTD.
SANGYO Co., Ltd.
JFE Engineering Corporation
SHARP CORPORATION

Suzuki Motor Corporation
SUBARU CORPORATION
DAIHATSU MOTOR CO., LTD.
DENSO CORPORATION
TOTO LTD.
TOYODA GOSHI Co., Ltd.
TOYOTA MOTOR CORPORATION
Toyota Industries Corporation
NIKON CORPORATION
Nissan Motor Co., Ltd.
NIPPON STEEL CORPORATION
Panasonic Corporation

FUTABA INDUSTRIAL CO., LTD.
Bridgestone Corporation
Honda Motor Co., Ltd.
Honda R&D Co., Ltd.
Mazda Motor Corporation
MITSUBISHI MOTORS CORPORATION
MITSUBISHI HEAVY INDUSTRIES, LTD.
Yamaha Motor Co., Ltd.
UNIPRES CORPORATION
And national universities, etc.



Global Solution Provider for Steel Industry



TOKYO BOEKI MATERIALS LTD.

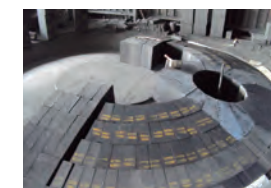
As a comprehensive material provider in the steel industry
we contribute to the realization of a sustainable
and growing society



We support the evolution of manufacturing around the world through our three businesses: materials, steel, and digital

Our "Materials Business" provides a stable supply of high-quality, low-cost refractories, insulation products, wear-resistant ceramics, forged rolls and other materials and equipment to the steel industry, and offers total solutions including after-sales services. Our "Steel Business" supplies high-quality steel from major Japanese steel manufacturers to the global market. We also operate a "Digital Solutions Business" that supports the steel industry for solving issues and transforming businesses, such as carbon neutrality and the promotion of digital transformation. In all of our businesses, we will continue to develop optimal products and solutions to support the evolution of manufacturing sites and contribute to a sustainable society.

Main products Equipment and Steel Products



Refractory Products



Wear-resistant
Ceramics



Forged Rolls



Coils

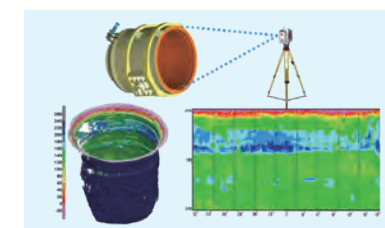


Steel Plates



Wire Rods

Solution Decarbonization, Labor Saving, and DX promotion



Refractory Remaining Thickness
Measurement System



Automatic Hot Measurement
System



AI Grading System for Iron Scrap

Major Customers

Manufacturers of industries such as steel (blast furnaces and electric furnaces), non-ferrous metals, and cement

Overseas expansion

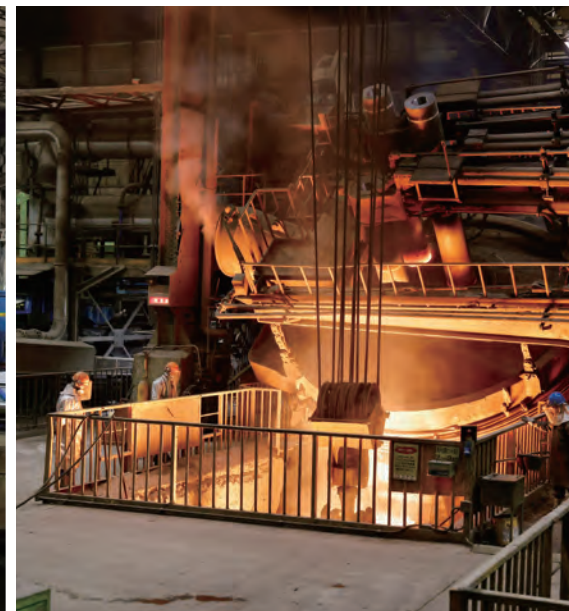
Through our joint venture in China, our business base in Indonesia, and the overseas network of the Tokyo Boeki Group, we are expanding our business to countries around the world, including China, Asia, Oceania, and India.



Material
Supply



Hone our Skills
and Create the Future



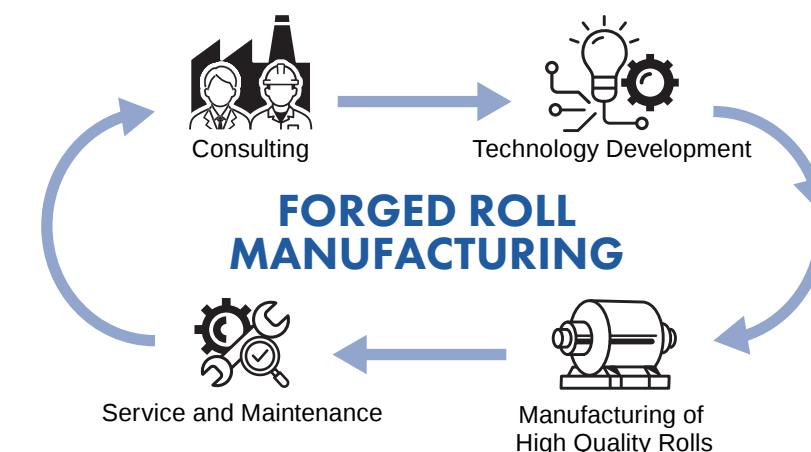
JAR Japan Advanced Roll Co., Ltd.

Creating innovation through individual and team efforts,
we continue to hone our technology and boldly take on
challenges of changing society and our customers

**A top player among forged rolls manufacturers,
with strengths in high quality and technical expertise**

Rolling equipment that shapes a wide variety of materials, the foundation of manufacturing, into easy-to-use forms and forged rolls technology plays the important role.

Primarily for steel manufacturers, we design, develop, manufacture, sell and maintain various rolling rolls in an integrated manner. With strengths in high quality and technical expertise, we have a broad customer base not only in Japan but also overseas, especially in the Asia and Oceania regions, as a top player among forged rolls manufacturers.



Main Products

Work Rolls, Intermediate and Backup Rolls for Cold and Hot Rolling (steel, copper, aluminum), Work Rolls and Backup Rolls for Electromagnetic Steel Sheets



Work Rolls for Electric Steel Sheet
Rolling Mill



Backup Rolls for Hot Strip Mill

Main equipment



6,000 ton water-pressured
forging press



2,000 ton hydraulic forging press



**Material
Supply**



Envision the Advanced Mobility Society



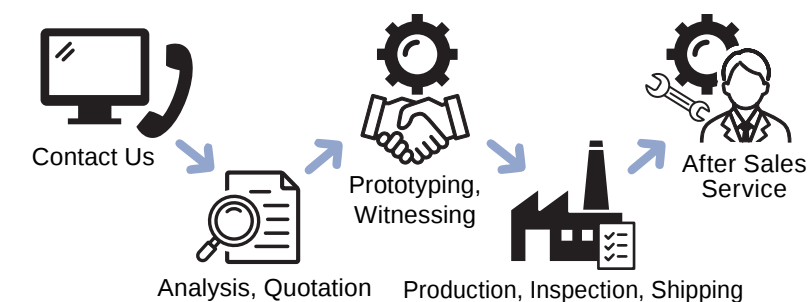
TB Banshu Electric Equipment Co., Ltd.

We contribute to the creation of the future with connecting technologies and drive the next-generation society

Passion and Ideas, Trust and Quality We've got you covered

Since our founding in 1965, we have built a flexible production system that can meet diverse needs and have worked to improve our quality and technology. We respond sincerely to issues such as large and small lot sizes, short delivery times, and a wide variety of products, and are steadily building relationships of trust with our customers. In addition, we have manufacturing bases in India and Indonesia, and boast a top-class share in the Indonesian motorcycle wire harness market. Through expansion into the Asian market and accumulation of technology, we will grow together with our employees and provide our customers with safe, high-quality, innovative products and services.

Service Flow



We sincerely listen to our customers' requests and provide consistent services from design to after-sales service. Our global manufacturing system, which brings together Japan and Indonesia, and our IT management that enables traceability down to each individual wire, support high-quality, highly efficient, and highly reliable manufacturing.

Main Products and Solutions



We manufacture wire harnesses for motorcycles and construction machinery. Under a strict quality control system, we provide products with high durability and reliability and meet a wide range of needs.

Initiatives for the future For Sustainable Society

By centralizing and opening up information between factories, we are building a borderless organizational operation that transcends the barriers of race, culture, language, and distance. Additionally, in Indonesia, we are building partnerships with local communities and working towards sustainable development by providing local employment opportunities, supporting education, and developing regional infrastructure.



Mosque



Inside the mosque



Primary school